

ESGLOBAL

A3421 MCFC Entertainment Space

Construction Management Plan

Document Control

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Venue Location	Old Collar Site Etihad Stadium, Etihad Campus, Manchester, M11 3FF.	
Local Authority	Manchester City Council	
Planning Applicant	Manchester City Football Club	
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1. INTRODUCTION

This Construction Management Plan has been produced to support a planning application for the construction of an entertainment space at Etihad Campus the old Collar Site

The document summarises the procedures we would utilise in monitoring the construction operations on site, ensuring all actions are carried out in safe and efficient way. This addresses key information regarding access to site, operational hours, safety and security and waste management.

The aim of this CMP is to help minimise the construction impacts on site activity and in the surrounding areas.

2. PROJECT OVERVIEW/BACKGROUND

The proposed development will provide a main entertainment space of 40m x 25m single volume with front of house and back house structures each of 25m x 15m comprising of ground floor, 1st floor, 2nd floor and roof space for plant screened by a parapet wall.

The venue is currently planning to house an immersive dining theatre experience.

The venue comprises of 3 main areas;

- Front of house
- Taverna performance space
- Back of house

These areas are all joined to form the main venue with a footprint of approx. 70m x 25m

3. CONSTRUCTION DESIGN AND MANAGEMENT REGULATIONS 2015

ES Global are the principal contractor. As part of their roles and responsibilities under CDM 2015, ESG will produce the construction phase plan (CPP). On completion of the construction phase ESG will produce the Health and Safety file as well as the operation and maintenance manual. ESG will also help the client to notify the Health and Safety Executive (HSE) of a notifiable construction project using the online form F10.

4. SITE

The project is located within the Etihad Campus on the site of the old Collar site. Onsite welfare will be set up with the red line boundary as per figure 2.

Pedestrian access expected via vicinity tram stops with pedestrians walking to the rear of the plot to Loverose Steet via the pedestrian turnstile.

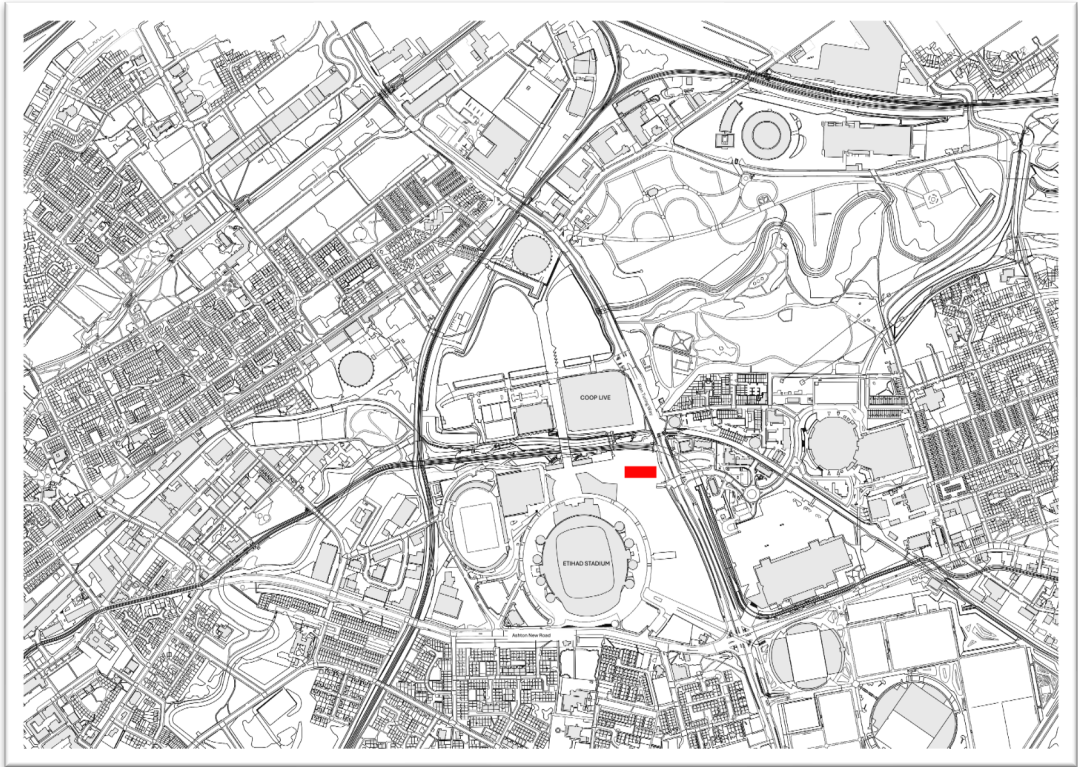


Figure 1: Site Location Plan

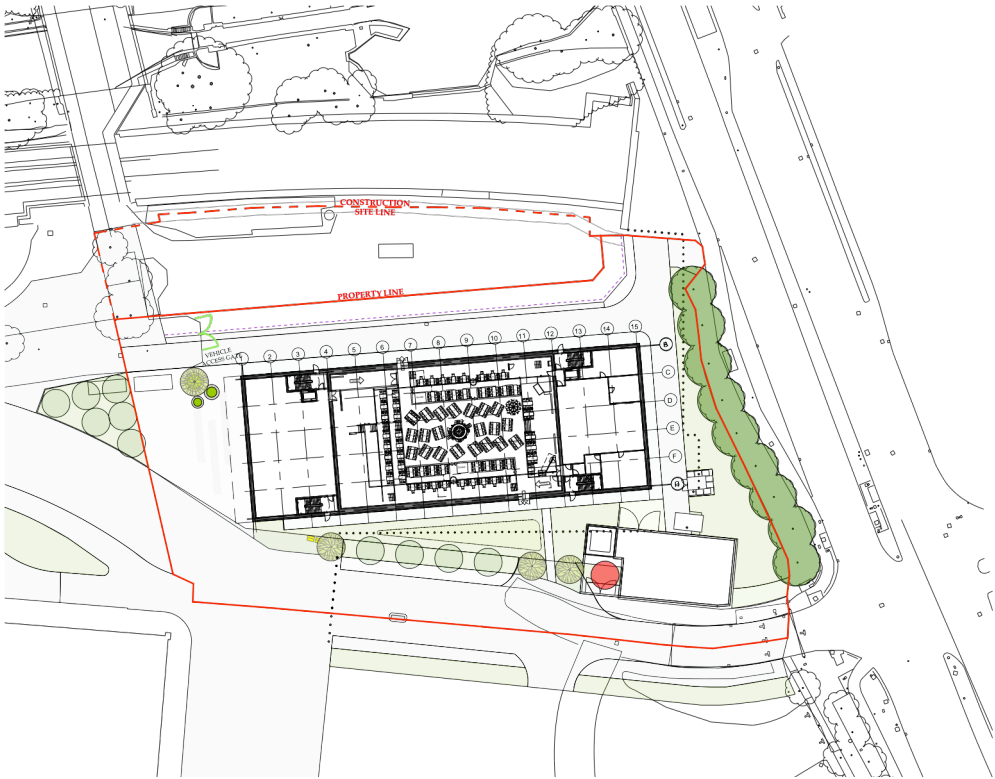
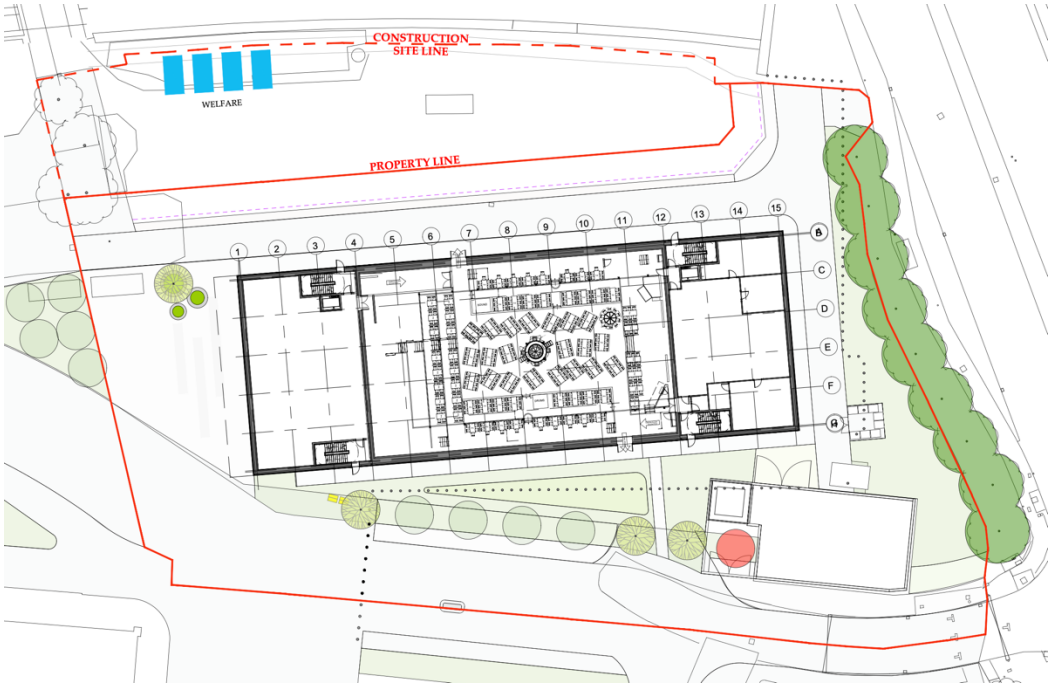
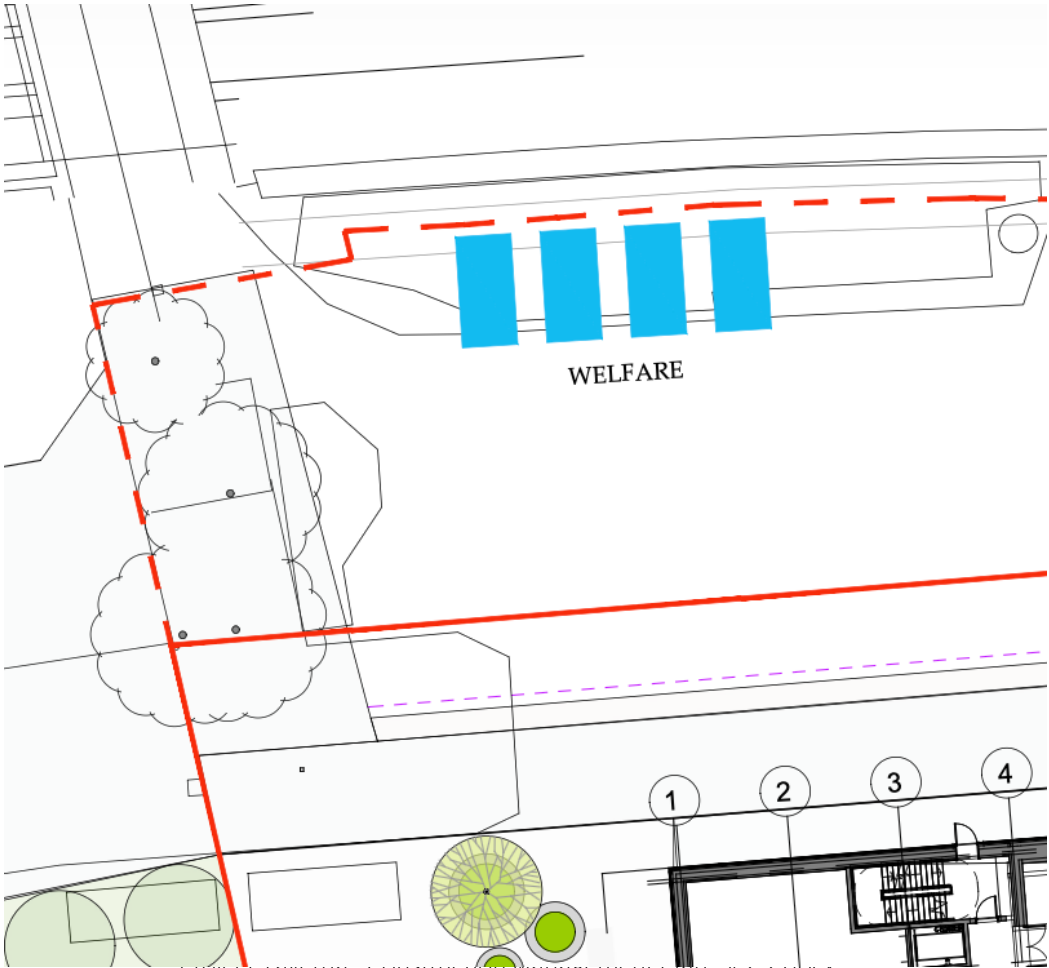


Figure2: Site Location Plan Boundary

Figure3: Site Welfare Location



5. PROGRAMME

Currently it is planned to commence installing prelims and the site perimeter hoarding in June 2026 with an expected construction start date of July 2026. This programme is to facilitate the building being ready for tenant occupation in December 2026

6. WORKING HOURS

Our normal site working hours will be:

07:30 – 18:00 Monday – Friday

08:30 – 14:00 Saturday

No work on Sunday

However, there may be the requirement to work outside of these hours and

Work outside these times and on Sundays & Public holidays will be by exception and subject to notification and agreement with MCC

7. TRAFFIC ROUTES TO SITE

The drawings below indicate the proposed vehicle access to site via Alan Turing Way, turning into Gibbon Street, which is sited inside the redline boundary of the site.

The construction site vehicle access gate will be positioned off the road to allow 13m articulated vehicles to pull off clear of Alan Turing Way. Please see appended swept path.

Vehicles will;

- Be marshalled on site.
- Will pull fully into the construction site prior to be offloaded.
- Exit the site via the entry route.

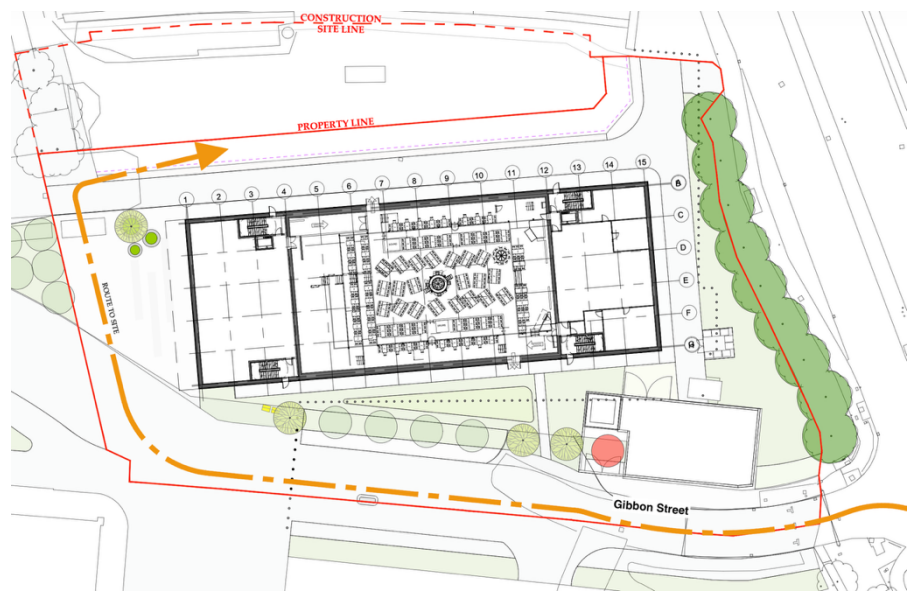


Figure 4 A: Construction Vehicle Access Routes – Local Context Plan

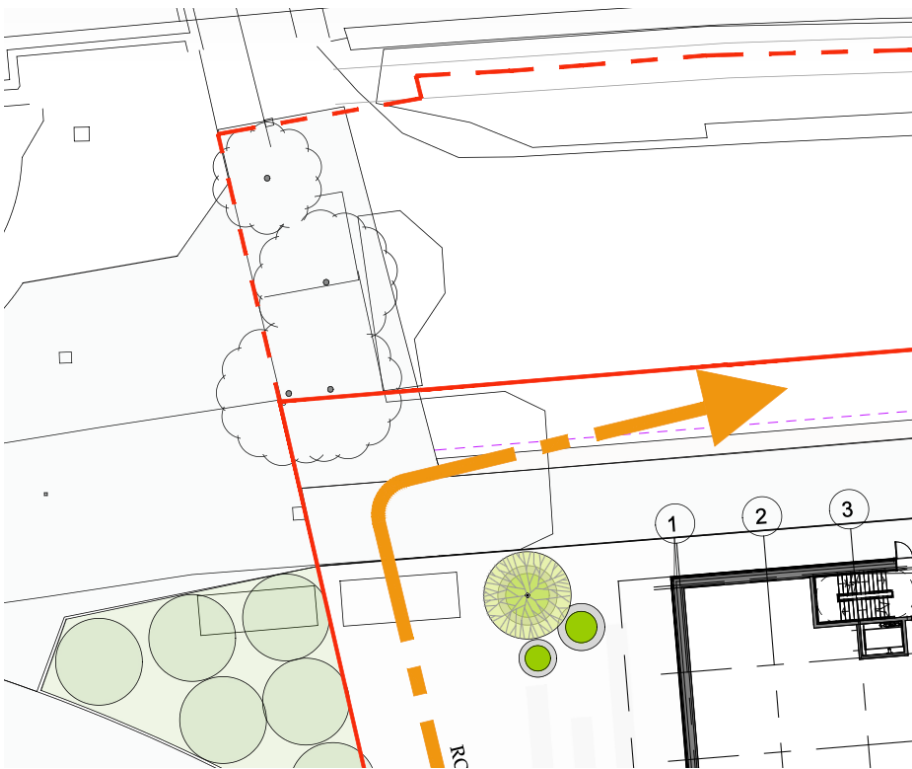


Figure 4 B: Construction Vehicle Access Routes – Local Context Plan

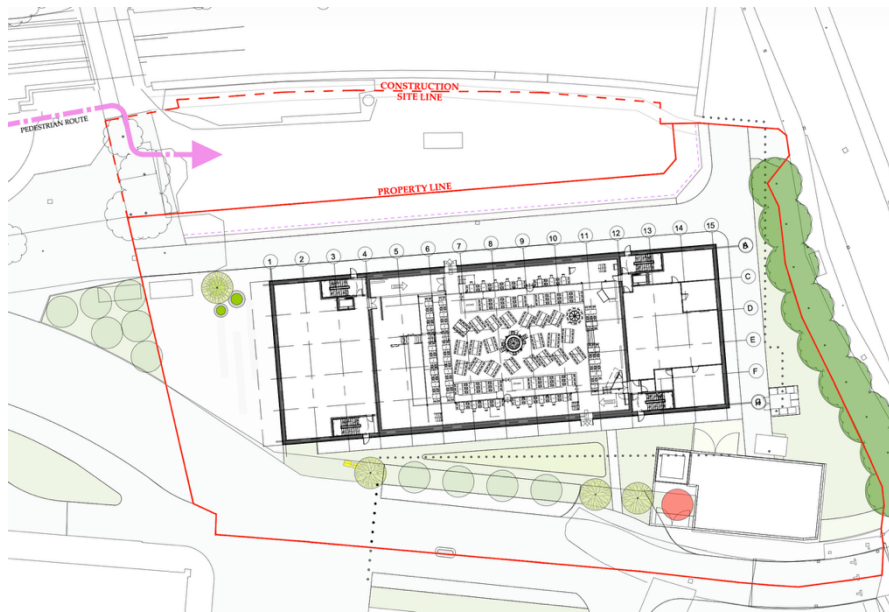


Figure 5: Pedestrian Access Route to Site – Site Boundary Plan

8. TRAFFIC MANAGEMENT ON SITE

All vehicles will be logged in at the site entrance cabin and directed to the unloading area.

The site cannot allow for contractors to only allowed to drop off materials, tools or equipment. No street parking will be allowed or required. No suspension of existing parking bays or traffic diversions will be required.

Safe pedestrian walking routes within the site will be clearly identified using crowd barrier to segregate pedestrians from plant and vehicles.

Site speed limit on site is restricted to 5mph.

Driver Rules

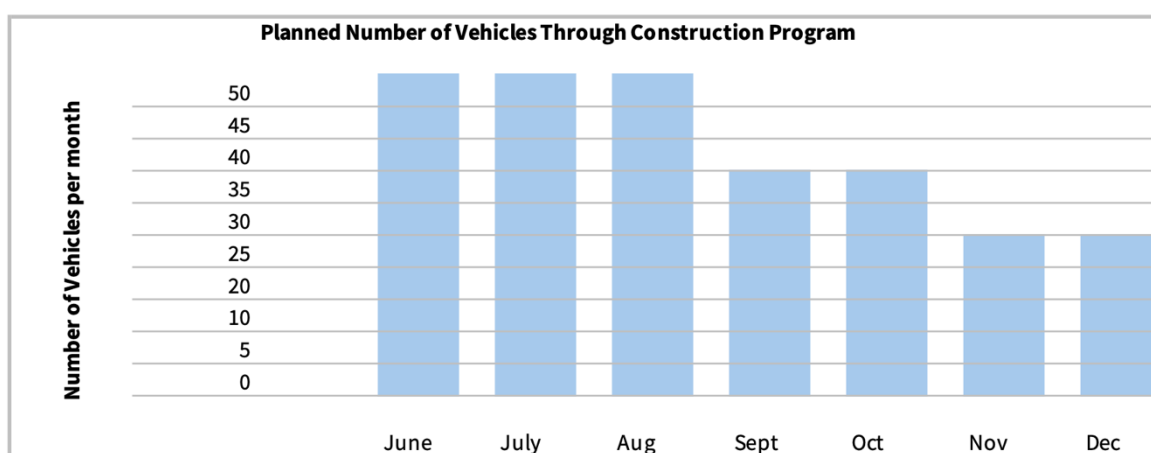
- No person is allowed to operate vehicles and plant unless trained to do so.
- No passengers are to be carried unless the vehicle is specifically designed to do so.
- No children or animals are to be brought onto the project in delivery or other vehicles.
- Drivers/operators must be competent and trained and are familiar with all operating controls and safety devices of the piece of plant they are to use.
- Drivers/operators are to carry out pre-use safety checks of the unit prior to use each shift.
- All drivers/operators to drive carefully at all times and note the presence of pedestrians on site.
- All drivers/operators are to only operate the vehicle/plant strictly in accordance with manufacturer's recommendations/instructions.
- All drivers/operators must comply fully with all safety signage including:
 - Speed limits
 - Stop signs
 - Give way signs

- One-way signs etc.
- Loading restriction signs.
- Reversing is to be kept to a minimum and only undertaken when clear all round vision is available and or under the direction of a trained banksman.
- Hazard warning lights or flashing beacons to be on all times the vehicle is moving.
- Excavations only to be approached when safe to do so and guided by a trained banksman (stop blocks or other adequate edge protection must be available).
- Delivery drivers to remain with their vehicle at all times, in the cab when safe to do so.
- Outside the cab drivers must wear:
 - Head protection
 - Foot protection
 - Hand protection
 - High visibility clothing
 - Other PPE as required by the task method statement.
- Vehicles left unattended must be left in a safe condition and with the key removed or immobilised.
- No reversing onto public highways/roads.
- Open top lorries to be sheeted.

9. ESTIMATED NUMBER OF VEHICLE DELIVERIES TO SITE

The number of construction vehicles delivering materials to the site has been estimated for the planned construction phase. The estimation has been made to include pouring of foundations, steel frame with cladding, façade, MEP and internal fitout.

Construction is planning to break ground in July with up to 10 vehicles visiting the site per day



All the estimated construction vehicles are expected to be mixture 13.5 metre articulated vehicles, 20 tonne rigid vehicles and concrete loads for foundations.

10.DELIVERIES

Just in time deliveries – materials will be delivered and stored on site on a just in time basis to ensure that the site is not overly congested, and materials are easily delivered.

Banking all reversing vehicles – It is recognised that reversing vehicles can pose a significant risk to pedestrians on site due to the limited visibility of the driver. All vehicles will be banked during any reversing manoeuvres.

Abnormal loads – We do not anticipate the project will require the use of any abnormal deliveries.

All deliveries and vehicles arriving on site must have been previously arranged and notified to the site management team.

Driver Rules as follows:

- No queuing will be allowed on any of the roads surrounding the site
- All deliveries must be met at the site entrance by a suitably qualified person who will identify the area that the materials are to be distributed to
- All vehicle engines are to be switched off whilst unloading
- No vehicles shall be reversed onto the public roads and must be turned around within the confines of the site and exit the site in a forward direction.

11.MATERIALS STORAGE

A secure fenced storage area will be created on the site for storage of materials and plant.

12.PLANT

The main structural envelope will be erected using mobile cranes, forklift trucks and MEWPS. No tower cranes are planned to be used in the construction. Crane lifting plans will be produced for all crane lifts and held in the site office. All users of plant will be asked to provide details of their licences prior to starting work and a record of these kept in the site office.

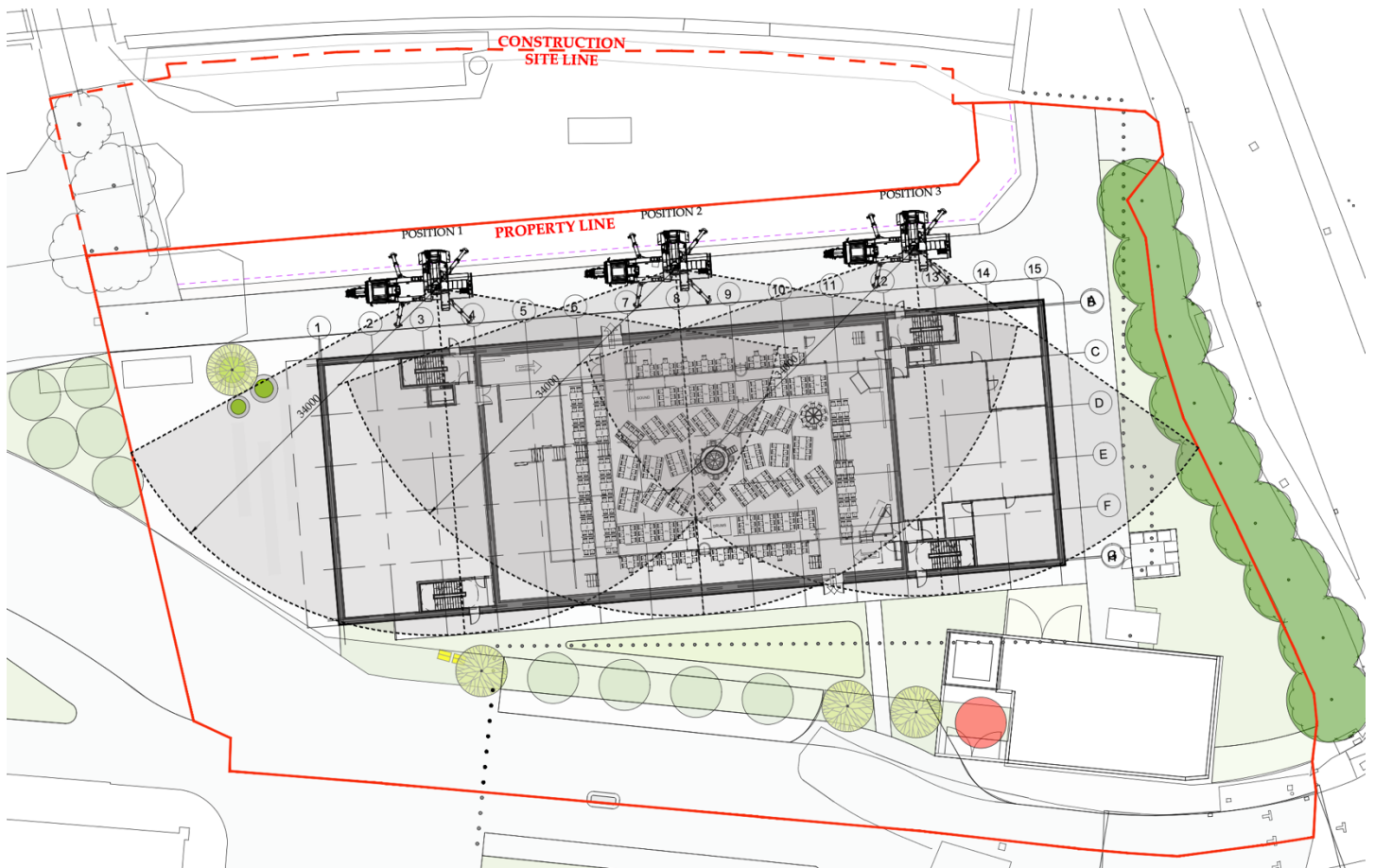


Figure 6: Crane Locations

13. WASTE MANAGEMENT

A site waste management plan will be prepared prior to the works commencing. All waste materials will be removed from site by a licensed waste contractor. Any electrical waste will be removed in accordance with the WEEE regulation 2013. If COSHH is used in the construction of the project, any waste produced will be removed off site in line with the controls set out in the Hazardous Waste (England and Wales) Regulation 2005.

ESG will aim to minimise waste and to recycle as much material as possible, to reduce the amount of waste sent to landfill as well as reducing waste disposal costs.

ESG will provide on-site skips for contractor waste which will be separated into timber, metal and general waste. These will be monitored by the site manager and emptied as required. 1110 litre wheelie bins will be provided within the structures during construction with similar separation of waste streams. On completion of the build a deep clean of the structures and exterior areas will be undertaken prior to the site handover.

14. SECURITY

Security during working hours will be maintained using a single entrance gate and a gate person, all vehicle gates will be closed when not in use and controlled by our traffic management team for vehicle movement.

Out of hours security will be provided by MCFC on-site security personnel during the project and will deter theft and damage.

We will liaise closely with the club CCTV and security on the status of the site.

Emergency contact details will be displayed on the entrance gate.

The perimeter fencing will be regularly inspected to ensure it remains secure. The access to site will be controlled to only allow access for authorised personnel.

15. RESPONSIBILITY MATRIX

Area	Responsible Party	Tasks
Health & Safety	ESG H&S Manager	Inspections, audits, incident investigation, RAMS review
Environmental Compliance	ESG Sustainability Manager	Dust/noise monitoring, waste management, emissions controls
Logistics & Traffic Management	ESG Project Manager + MCFC Logistics and Traffic Manager	Delivery coordination, vehicle routing, interface with Sisk
Stakeholder Engagement	Community Liaison Officer	Community comms, complaint handling, MCC updates
Emergency Planning	ESG Site Manager + MCFC Security	Emergency coordination, matchday interface controls
Interface with Sisk	ESG Project Manager	Weekly coordination, joint risk reviews, conflict resolution
Overall Compliance Oversight	Principal Contractor (ESG)	Ensuring all obligations under planning & CDM are met

16. HAZARDS, RISKS & RAMS SUMMARY

Although the site is currently an empty parking lot, its adjacency to the Etihad Stadium and partial overlap with Sisk's construction area, creation potential conflict in pedestrian, plant and vehicle movement.

Concurrent construction activities increase risks related to lifting operations, deliveries, noise, dust and unplanned interaction between labour forces. These unplanned obstructions can lead to resource clashes and unsafe working conditions.

We will apply control measures to target these unforeseen circumstances. (more to be detailed in our RAMS)

- Weekly interface coordination meetings
- Shared logistics planning and movement maps
- Agreed exclusion zones, demarcation and signage
- Joint emergency arrangements

The existing Hostile Vehicle Mitigation (HVM) barrier installed along the stadium perimeter must be removed or temporarily adjusted to enable full site access and for ESG to keep a 2m barrier from the proposed building and the site boundary. Structural assessment will be made before removal of HVM and the use of certified lifting equipment and trained personnel will be used.

ESG will have a system of ongoing risk management:

- Daily briefings and toolbox talks
- Dynamic risk assessments
- Monitoring processes to ensure alignment with environmental and safety measures
- Incident reporting and escalation

17.INDUCTIONS

All personnel that are required to work on site must complete the ESG site induction to ensure safe working.

All site personnel will be required to read the emergency procedures and site rules when accessing the site for the first time and sign to confirm they have read these. This log is kept in the Site Office.

All site personnel will have to sign in on arrival and sign out before leaving the site, this will be controlled using a site access turnstile. This will be incorporated into the site rules as part of the induction process.

All plant operator licences will be scanned and saved on file in the Site Office.

All visitors to Site are required to contact the Site Manager on arrival. All visitors to Site will be required to attend a visitors induction conducted by the Site Manager.

Visitors to Site will be required to remain with their designated responsible person whilst on Site. Under no circumstances are visitors to access areas of work unattended.

18.PPE

ESG always operates the wearing of 3-point PPE on site, this includes high visibility jacket, hard hat and safety boots. There will be spare PPE for visitors to site to use.

Where the risk assessments for each activity identifies additional task specific PPE to be worn, this will be provided by the employer free of charge.

Further Personal Protective Equipment and / or Respiratory Protective Equipment may be required on a task specific basis, where identified by a risk assessment and method statement and dependent on Site Conditions.

Site Visitors attending site will be required to wear appropriate PPE as defined by the Site (as above requirement states). ESG to keep an additional supply of hard-hats, hi-visibility vests and gloves on site.

However, all visitors will be required to ensure suitable safety footwear fitted with steel toe-protectors and mid-soles are worn when attending Site.

19.SAFE WORKING

Contact names and telephones number will be made available in case of 'out of hours' emergencies related to the site.

ESG will implement procedures to protect the site from fire. These procedures will include:

- Fire risk assessment covering the construction activities
- Hot works permit regime
- Installation of the site firefighting equipment, e.g. – establishing fire points & installing and maintaining fire extinguishers etc.
- Coordinated materials storage and waste control
- Fire Brigade access

Tools, Work Environment and Electrical Equipment

All tools, equipment, and electrical systems used on site must be suitable for the task, well maintained, and subject to regular inspection. They must be compliant with UK legislation, and the user must be able to demonstrate competence prior to using the tool/equipment. This includes hand tools, office equipment, laboratory equipment, ladders etc. -maintained, and subject to regular inspection.

Only competent and authorised personnel may operate mechanical, powered, or specialist tools. Pre-use checks must be completed daily, with any defects reported immediately and the equipment taken out of service until repaired or replaced. -use checks must be completed daily, with any defects reported immediately and the equipment taken out of service until repaired or replaced.

Electrical equipment must be 110V where practicable, that is PAT tested and connected using approved leads and distribution boards.

Work areas must be kept clean, well lit, and free from trip hazards, with materials stored in an organised manner to ensure safe access and egress.

Temporary lighting and electrical installations must be installed by qualified electricians and protected from water ingress. No makeshift tools, damaged equipment, or unauthorised modifications will be permitted on site.

All COSHH materials should be stored within a dedicated storage area with an assessment to take place before use to address H&S and environmental pollution control. ESG holds ISO 14001 and implements a high standard of environmental controls such as GPP6 that will also be enforced to the subcontractors on site. Spill kits will be stored on site to address any spillages that must be reported as the time to ensure all controls are implemented to reduce the risk of an environmental incident.

Refuelling of plant must take place in a dedicated area with drip trays under the tank area to catch droplets and a spill kit close to hand. Any fuel stored on site must be within a fuel storage area and within bunded tank.

Smoking

Smoking, including the use of e-cigarettes and vapes, is strictly prohibited across the construction site unless within designated smoking areas established by the Site Manager.

These designated zones will be clearly marked, contain appropriate fire-safe infrastructure, and be located away from flammable or hazardous materials.

Smoking outside authorised areas is considered a serious breach of site safety rules due to the risk of fire, ignition of vapours, and impact on air quality within welfare and working environments.

Repeated violations may result in removal from site.

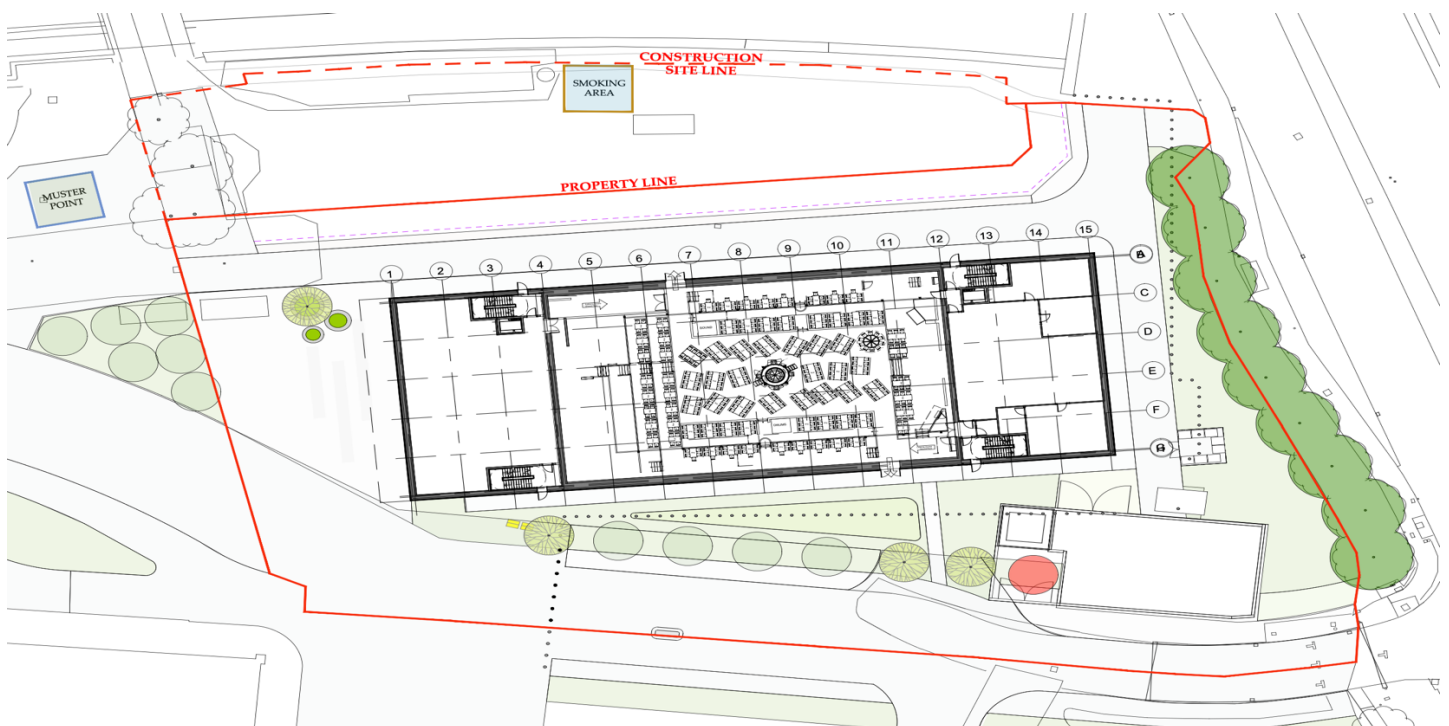


Figure 7: Smoking Area and Muster Point

Removal of Goods from Site

No materials, tools, equipment, or waste may be removed from site without prior authorisation from the ESG Site Manager. This includes surplus stock, off-cuts, packaging, redundant plant, and any items belonging to subcontractors or suppliers.

Unauthorised removal will be treated as a disciplinary matter and may result in exclusion from the project.

A materials control procedure will be implemented to track all goods entering and leaving the site, with delivery notes, waste transfer notes, and collection records maintained to ensure full accountability and prevent loss, theft, or misuse of construction resources. A control procedure will be implemented to track all goods entering and leaving the site, with delivery notes, waste transfer notes, and collection records maintained to ensure full accountability and prevent loss, theft, or misuse of construction resources.

Security of Personal Electronic Equipment and Valuables

Personnel are responsible for the security of their own personal electronic devices (phones, tablets, laptops) and valuables while on site. These items should be kept to a minimum and stored securely within designated welfare areas or personal lockers where available.

The project team and ESG will not accept liability for loss, theft, or damage to personal belongings brought onto site. Use of personal electronic devices must not interfere with safe working practices, distract operatives, or compromise site confidentiality. Mobile phones must not be used during plant operation, in exclusion zones, or while undertaking safety-critical tasks. Photography or filming using personal devices.

20.WELFARE

ESG will provide toilets and washing facilities with hot and cold water from commencement of the works on site to practical completion. Office accommodation for site management, staff and subcontractors will also be provided. There will be a drying room/crew room provided adjacent to the toilets and lockers for safe storage whilst drying clothes and PPE.

The site induction will include notification of the local A&E (MANCHESTER ROYAL INFIRMARY ACCIDENT AND EMERGENCY DEPARTMENT) AND ON SITE FIRST AID AND MENTAL HEALTH FIRST AIDERS.

We will have the following cabins on site, which will be cleaned weekly by a third-party company.

- Site Office
- Subcontractors' offices
- Security
- Crew Room
- Welfare
- Meeting Room

21. ENVIRONMENTAL CONTROL MEASURES

It is our intention to minimise the impact that the construction process could cause to the local environment and the neighbours. As the construction period is accelerated, we will be utilising off site modular design to reduce the construction programme and works on site where possible.

The nature of the proposals means that no special measures are necessary for the project execution.

We plan to also include, as a matter of good practice, the following:

- Adjacent road surfaces to site will be cleaned if required
- All loads delivered to or collected from site will be covered when appropriate
- All road vehicles will be requested to comply with set emission standards
- Skips will be securely covered
- The constructor shall take reasonable steps to minimise any noise disruption to adjacent occupiers
- Operatives working in noisy areas will be monitored to ensure they are wearing the necessary protective equipment and that they are not exceeding their permitted exposure periods
- No externally audible radios or other audio equipment will be allowed on site

Dust Control

- During dry periods the works are to be damped down if required to control the generation of dust
- Damp down or enclose stockpiles as appropriate.
- Site stockpiles away from sensitive receptors.
- Introduce enclosures where safe and practicably possible around activities which are deemed to generate high levels of dust.
- Cutting and grinding should employ dust mitigation measures where possible (i.e. wet cutting).
- Complete prohibition of burning of any materials on the site.
- Ensure all vehicles leaving the site have received a wheel wash if required.
- All construction vehicles transporting loose, dusty, or lightweight materials must ensure their loads are fully secured and covered with suitable protective sheeting or load containment systems before entering or leaving the site. This measure prevents material loss, reduces dust emissions, and ensures compliance with safe transport and environmental protection requirements.

Noise Control

- Acoustic barriers to be implemented for static activities where necessary and practicable.
- All construction plant and machinery must comply with EU noise emission limits.
- All vehicles used for construction purposes should be fitted with effective exhaust silencers and attenuators.
- All generators should be 'sound reduced' models and fitted with acoustic covers.
- Ancillary plant should be positioned to cause minimum noise disturbance to identified sensitive receptors.

- Drop heights of materials should be minimised.
- No plant or machinery should be left running unnecessarily.

The following activities are assumed to be significant noise generators and the principal contractor should take sufficient practicable measures to ensure noise generation is minimised/controlled as best possible:

- Demolition
- Drilling into concrete and masonry structures
- Loading of skips
- Unloading of materials
- Impact drills and other 110v tools

Fuel leaks

If a fuel leak occurs, the site team must immediately raise the alarm, stop work, and make the area safe. The spill must be contained using spill kits or bunding, and the source isolated if it is safe to do so.

If the spill cannot be contained or poses any risk to drains or watercourses, the Environment Agency must be notified via the UK Pollution Hotline (0800 80 70 60).

Emergency procedures should follow HSE guidance, including evacuation where required, and significant spills should be handled by specialist fuel-spill responders.

All contaminated materials must be disposed of as controlled waste, and the incident must be recorded, investigated, and used to update RAMS and training to ensure compliance with UK safety and environmental regulations.

Vermin

A proactive vermin control strategy will be implemented to prevent rodents and pests from being attracted to the construction site.

Good housekeeping will be always maintained, with waste stored in covered, sealed containers and removed regularly to prevent accumulation.

Food waste will not be permitted on site, and welfare areas will be cleaned daily to reduce attractants. Materials will be stored off the ground where possible, and vegetation around the site boundary will be kept trimmed to limit harbourage opportunities.

If evidence of vermin activity is identified, a competent pest control contractor will be appointed to assess, monitor, and treat the affected areas using approved methods.

All control measures will be documented and reviewed as part of the site's ongoing environmental and health & safety inspections to ensure the site remains clean, compliant, and free from infestation.

22. STAKEHOLDER & COMMUNITY ENGAGEMENT PLAN

Primary Stakeholders:

- Manchester City Football Club (MCFC)
- Sisk (Contractor responsible for North Stand expansion works overlapping the project boundary)
- Manchester City Council
- Local residents
- Transport for Greater Manchester (TfGM)
- Emergency Services

Secondary Stakeholders:

- Utility providers
- Local transport operators
- Waste contractors
- Venue staff and future operations teams

The goal of the engagement plan is to minimise impact on local residents, stadium operations, and the surrounding community.

ESG will coordinate effectively with Sisk, where required, to avoid conflicts in logistics, lifting and deliveries and will maintain transparent communication throughout the project's lifecycle.

Regular updates to MCFC operations and Security will be made. This includes matchday restrictions, access changes and security adjustments.

Community-facing communications such as site notice boards will display site contact details, working hours, emergency information and any upcoming disruptive works.

Emergency Contact Information

Role	Name	Number
Site & Project Manager	Steve Jarvis	+44 7772 490288
Project Director /Emergency Contact	Howard Woodliffe	+44 7973 968372
H&S Manager	TBC	TBC

23. PROTECTION OF EXISTING SERVICES

Current known existing services are on the North and East of the site.
An in-depth site survey is currently undertaken to identify all existing services.

24. MONITORING, REPORTING & COMPLIANCE MECHANISMS

Health and Safety Monitoring

Daily site inspections will be led by the Site Manager and H&S Manager.

There will be weekly audits covering PPE compliance, plant safety, exclusion zones and RAMS adherence.

Monthly H&S performance reviews will be carried out to go through accidents, near-miss trends and provide preventive measures and further trainings.

Environmental Monitoring

Daily checks for dust suppression, waste segregation, noise levels and wheel-wash requirements.

Weekly environmental inspections will be logged against environmental KPIs.

Logistics Monitoring

Daily review and pre-planning of access routes, plant movement and delivery scheduling.

Non-compliance Escalation Procedure

Non-compliance's will be identified through inspections, audits, or reports and addressed immediately by applying temporary controls or stopping work if required. Issues are then logged and communicated to the ESG Site Manager and H&S Manager, followed by a root cause analysis within 24–48 hours to determine corrective actions.

Serious or repeated breaches are escalated to the ESG Project Director, and where relevant, particularly for environmental or traffic related matters Manchester City Council is notified in line with planning department expectations for compliance and approvals.

Once corrective actions are implemented, evidence is recorded, and reinspection takes place to confirm closeout, with lessons learned incorporated into future RAMS and briefings, consistent with UK CMP best practice guidance emphasising active monitoring and regulatory compliance related matters department expectations for compliance and approvals.

25. PROHIBITIONS

Photography and Video Recording

Photography, filming, or any form of video or audio recording is strictly prohibited on site unless prior written permission has been granted by the ESG Project Manager.

This restriction protects commercial confidentiality, site security, privacy of workers, and sensitive areas associated with stadium operations.

Any unauthorised photography or recording will result in removal from site and potential further disciplinary action.

Approved recording for inspections, safety documentation, or media use must be supervised by authorised personnel at all times.

Gambling

Gambling of any kind including betting, card games involving money, gaming apps used during working hours, or informal wagering is strictly prohibited on site.

Gambling can cause distraction, increase risk taking behaviours, contribute to impaired judgment, and disrupt productivity. -taking behaviours, contribute to impaired judgment, and disrupt productivity.

Any individual found participating in or facilitating gambling activities will be subject to disciplinary action and may be removed from site immediately.

Smoking (Including E-Cigarettes and Vapes)

Smoking, including the use of e-cigarettes, vapes, or any similar devices, is prohibited anywhere within the construction site boundary except in designated smoking areas. -cigarettes, vapes, or any similar devices, is prohibited anywhere within the construction site boundary except in designated smoking areas.

This restriction is in place to prevent fire hazards, maintain air quality inside welfare and work areas, and reduce litter from cigarette waste.

Smoking outside designated areas or during work activities is considered a serious safety breach and will result in removal from site if repeated.

Alcohol and Illegal Substances

The consumption, possession, or distribution of alcohol or illegal substances is strictly forbidden on site. Anyone suspected of being under the influence will be removed from site immediately and may be subject to disciplinary procedures and formal reporting.

This prohibition includes prescription drugs that may impair judgment or coordination unless declared confidentially to the Site Manager or H&S Manager.

Random substance testing may be undertaken as part of the site's safety management regime. Safety-critical construction activities require workers to be fully alert and capable at all times.

Firearms and Explosives

Firearms, weapons, ammunition, explosives, fireworks, or any unauthorised hazardous devices are strictly prohibited on site under all circumstances.

These items pose severe safety, security, and legal risks and are not permitted in any personal belongings, vehicles, welfare areas, or work zones.

Any discovery of such items will result in immediate removal from site, police notification where required.

Only approved construction explosives, if ever required, may be used under strict regulatory conditions and managed exclusively by licensed specialist contractors.

26. EMERGENCY PLANNING

Emergency Routes & Muster Points

Emergency access routes and muster points will be clearly defined, signposted, and maintained throughout the project to ensure safe evacuation in the event of an emergency.

Primary and secondary routes will be shown on the Site Layout Plan and reviewed regularly, especially following any logistical changes such as HVM removal or major lifting operations.

Muster points will be positioned away from vehicle movements and overhead risks, with alternative locations available if stadium event conditions require adjustments.

Coordination with Sisk is essential where evacuation routes intersect the shared project boundary, ensuring both contractors operate with consistent and clearly understood escape arrangements in line with CMP safety expectations.

Accident / Incident Reporting Procedure

All incidents—including accidents, near misses, environmental breaches, or security concerns will be reported immediately to the Site Manager or H&S Manager, logged in the Site Incident Register, and investigated promptly.

A root cause analysis will be completed within 24–48 hours, with corrective actions implemented and communicated across the workforce. -cause analysis will be completed within 24–48 hours, with corrective actions implemented and communicated across the workforce.

Serious or repeated incidents will be escalated to senior management, and external authorities, such as the local council, will be informed where required under planning or regulatory obligations, consistent with CMP expectations for transparent compliance and oversight.

Fire Strategy

A project specific fire strategy will be in place covering prevention, detection, control, and evacuation arrangements. -specific fire strategy will be in place covering prevention, detection, control, and evacuation arrangements.

Fire risk assessments will be undertaken at key stages of the works, and hot works will follow a controlled permit to work system.

Fire points and extinguishers will be positioned throughout the site, with equipment inspected weekly and operatives briefed during inductions.

Secure storage for flammable materials, regular waste removal, and strict no smoking controls reduce ignition risks. -smoking controls reduce ignition risks.

Evacuation procedures, including fire marshal roles and muster points, will be aligned with industry best practice and integrated into routine briefings, fulfilling CMP requirements for planned and safe execution of site activities.

Coordination with Local Emergency Services

ESG project team will work closely with local emergency services throughout the construction period to ensure they are familiar with site access routes, emergency arrangements and any temporary changes affecting response conditions.

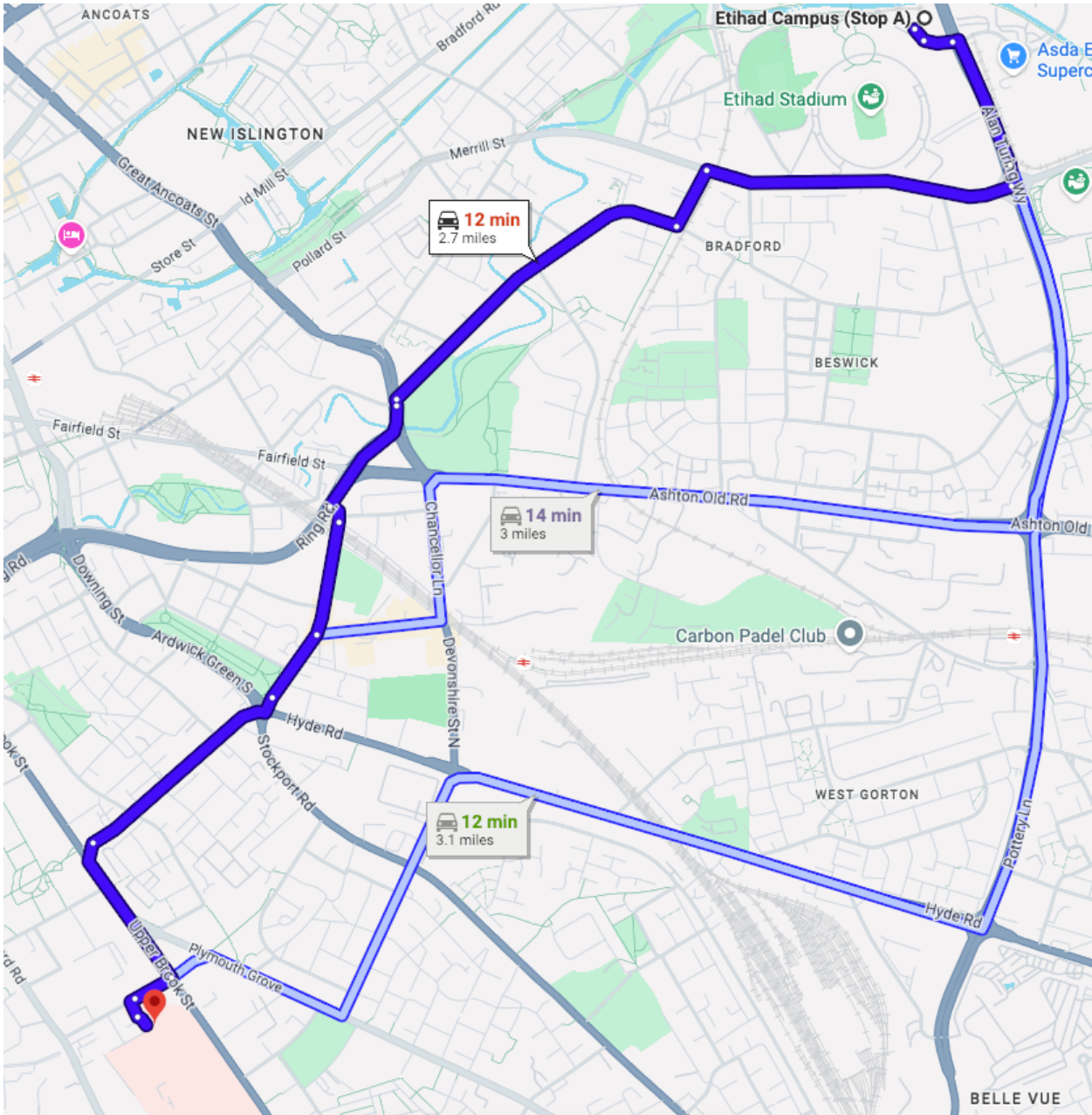
Pre-construction engagement will share site plans and access details, while ongoing coordination will occur during significant activities such as HVM removal, major lifts, or works near stadium boundaries.

Collaboration with MCFC Security will ensure alignment with stadium emergency protocols, particularly on matchdays or during large-scale events.

This structured engagement supports planning department expectations for multiagency communication and ensures the project maintains high standards of public safety and regulatory compliance. -department expectations for multi-agency communication and ensures the project maintains high standards of public safety and regulatory compliance.

Nearest A&E

The nearest A&E hospital is located at Manchester Royal Infirmary Accident and Emergency Department, Manchester Royal Infirmary, Upper Brook St, Manchester M13 9NZ.



27.SPECIFIC RISKS

This section highlights the significant hazards that remain during construction which require additional control. These will be highlighted and communicated (where appropriate) to people working on site and the ESG site management team.

Risk ID	Risk Description	Cause	Impact	Controls / Mitigations	Actioned By
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R1	Conflict between ESG works and Sisk's North Stand works	Overlapping construction zones and shared logistics	Collisions, unsafe working conditions, delays	Weekly interface meetings; shared logistics plans; exclusion zones; joint emergency arrangements	ESG Project Manager, MCFC + Sisk Interface Manager
R2	Removal of Hostile Vehicle Mitigation (HVM) boundary	Dismantling heavy security barriers	Injury during lifting, reduced boundary security	Structural assessment; certified lifting equipment; trained personnel; temporary security fencing	Lifting Appointed Person + MCFC Security
R3	High pedestrian footfall on matchdays	Increased public flow at stadium	Pedestrian/vehicle conflict; crowd safety issues	Segregated pedestrian routes; event day logistics; restricted high risk works	ESG Site Manager + MCFC Operations
R4	Heavy traffic and delivery movements	Frequent construction deliveries	Reversing incidents, collisions	Banksmen; 5 mph speed limit; segregated walkways; scheduled deliveries	Logistics Manager
R5	Lifting operations (steel, plant, HVM blocks)	Crane, forklift, MEWP operations	Dropped loads; equipment overturn	Lift plans; competent operators; exclusion zones; weather monitoring	Lifting Appointed Person
R6	Environmental nuisance (dust, noise, emissions)	Construction works & vehicle movements	Complaints, environmental breaches	Damp down; noise monitoring; covered skips; emissions compliance	Environmental Lead
R7	Waste mismanagement	Mixed waste, WEEE, hazardous materials	Environmental contamination; regulatory breach	Segregated skips; licensed waste contractor; COSHH compliance	Environmental Lead + Waste Contractor
R8	Emergency response delays	Shared stadium/Sisk interface	Slow evacuation or emergency access	Coordinated emergency plan; clear routes; defined muster points	ESG Site Manager + Sisk Site Manager
R9	Plant/pedestrian interface risks	Forklifts, MEWPs, delivery vehicles	Collision, injury	Barriers; segregated routes; access	Plant Supervisor + Logistics Manager

				control; operator licence checks	
R10	Security breaches during HVM removal	Reduced boundary security	Unauthorised access, public risk	Temporary fencing; controlled access; MCFC Security coordination	MCFC Security + ESG Site Manager
R11	Inadequate inductions	Workforce unaware of risks or rules	Increased incidents; non-compliance	Mandatory induction; sign-off of rules; toolbox talks	ESG H&S Manager
R12	Fire hazards	Hot works, flammables, waste accumulation	Fire, injury, damage	Fire risk assessments; hot works permits; extinguishers; waste control	Fire Marshal + ESG Site Manager
R13	Existing services alterations	Unknown/mapped utilities in ground	Utility strikes; service disruption	Services surveys; CAT & Genny scans; permit to dig; utility coordination	Site Engineer + Utility Providers
R14	Manual handling injuries	Handling materials or equipment manually	Musculoskeletal injuries	Manual handling training; mechanical aids; team lifts	Site Supervisor + All Contractors
R15	Trespass into construction site	Proximity to public routes and stadium crowds	Injury to public; security breaches	Secure fencing; signage; CCTV; locked gates; out of hours security	ESG Security + MCFC Security
R16	Protection of members of the public	Public passing near site boundary	Exposure to construction hazards	Robust hoarding; protected walkways; stewarding on event days; clear signage	ESG Site Manager + MCFC Operations

